

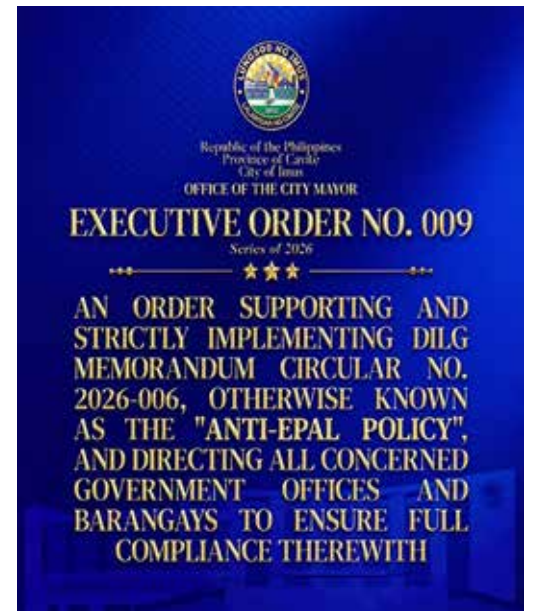


Saan ka pa: Ternate LGU may brand new Mobile Clinic

Mas mapabibilis ang serbisyong medikal sa mga mamamayan ng Ternate, Cavite, at bakit? Mayroon ito – ng kauna-unahang » Sundan sa , **PG. 2**



VOL. 4 • NO. 19 • FEBRUARY 2-8, 2026 • P15.00



The policy of the Department of the Interior and Local Government (DILG) against "ma-epal na politiko" is now seriously

In Imus City: Bawal ang Epal

SM Foundation opens applications for College Scholarship Program 2026-2027

The application period covers February 1-28, 2026 (online application only). Who can apply? » SEE STORY ON PG. 2



Mayor Advincula takes action on the requests of his kababayan during one Citizens Day inside his Office at the New Imus Government Center.

being implemented in the City of Imus. Mayor Alex 'AA' Advincula has issued an executive order for its strict implementation in the city. The mayor directed all offices of the Imus City government and barangays

SEE STORY PG. 2

Konsi Jelyn Maliksi, nahalal sa Board of Directors ng Four L

Nagpahatid ng taos sa-pusong pasasalamat si Imus City Councilor Jelyn L. Maliksi sa kapwa niya lingkod-bayan matapos na ihalal na isa sa mga director ng Local Lady Legislators League of the Philip-

pines (Four-L) – Cavite Chapter sa ginanap sa General Assembly and Election of Officers nitong Sabado, January 24, sa Bayleaf Hotel, General Trias, Cavite. Sa isang post sa Facebook, sinabi ni



» Sundan sa , **PG. 2**

Tapang at puso para sa bawat Caviteneno

Pagmamalasakit sa kapwa, at pagtutungan ng bawat isa, ito ang isa sa susi ng mabilis na pagbali-likwas sa kahirapan at ang magiging kasunod nito, ang pagangat ng buhay ng bawat Caviteneno. Binigyang diin ito ni Cavite Vice Governor Ram Revilla sa kanyang mensahe sa mga kababayan, na sinabi na ang tagumpay ng isa, ay magiging tagumpay ng lahat. » Sundan sa , **PG. 2**



Sa Amadeo: Pagbasbas sa bagong Barangay Hall sa Barangay Poblacion 8

Mayroon nang bagong gusaling tahanan ang Barangay Poblacion 8 ng bayan ng Amadeo. » Sundan sa , **PG. 2**

ng bagong Barangay Hall na pinangunahan ni Mayor Jojo Domingo ang mga panauhing pandangal, Gov. Abeng Remulla, Cavite Dist. 7 Rep. Ping Remulla, Board Member Member Aldrin Anacan, at mga Konsehal » Sundan sa , **PG. 2**



Vice President Sara 'Inday Sara' Duterte is

Impeach vs Inday Sara bid devoid of factual, legal basis

unfazed by the latest attempt to impeach her from office. Film director Dar- » Sundan sa , **PG. 2**

Learning Assistance Program and Inclusive Support (LAPIS) launched in Carmona

The Local Government of Carmona through the Community Affairs and Youth Development Office, proudly launched Project LAPIS (Learning Assistance Program

and Inclusive Support), a flagship literacy initiative aimed at strengthening educational opportunities for children and youth in the city.

Project LAPIS is

designed to support struggling readers and Out-of-School Children and Youth (OSCY), ensuring that every learner has equal access to quality education.

"This Project LA-

PIS underscores Carmona's commitment to inclusivity and excellence in education, fully aligned with Sustainable Development Goal (SDG) 4: Quality Education," said Mayor Loyola.

The initiative is a product of multi-sectoral and community-based collaboration, bringing together local organizations and youth groups to champion literacy and

learning.

Among the key partners are the Carmona Children's Federation, Iskolar ng Bayan ng Carmona, Layag Kabataan, JCI Carmona, and the Rotaract Club of Carmona.

Loyola expressed her gratitude to the partner organizations and emphasized the city's dedication to ensuring that no child is left behind in education:



« IMPEACH VS...

ryl Yap said in a post, "Inuulit ko, hindi nyo kaya (si VP Sara)," expressing full confidence, the case against the vice president would be dismissed.

VP's defense team said they are ready to prove the accusations against her are false and baseless.

"The filing of new impeachment complaints against the Vice President comes as no surprise," the defense camp said in a statement.

The team added, they are prepared to confront these allega-

MULA PHINA 1

tions squarely through the proper constitutional processes.

"We are confident that a fair and impartial review will demonstrate that the accusations are devoid of both factual and legal basis," the team said.

Inday Sara has been accused of alleged misuse of public funds, kill plot ves President Bongbong Marcos, undeclared wealth, among others.

In a social media post, the vice president likened the case against her as "shit" (tae)

« TAPANG AT PUS...

»MULA SA PAGE 1

Sinabi ng batambatang mambabat na kailangang simulant ng mga kapwa niya lingkod mamamayan na magsilbi sa bayan nang may determinasyon, tapang at puso sa bawat Cavitenon.

"Hwag tayong

matakot mangarap ng mas mataas para sa ating bayan," ani Revilla.

Pinanindigan niya na ang tunay na lakas ay nasa bisig at pagkakaisa ng mamamayan.

At tungkulin ng bawat Cavitenon

na makipagkaisa sa mabubuting layunin at polisiya ng pamahalaan at ito ang kabutihan at ikagigihnawa ng bawat Cavitenon.

Muli niyang idin, sa nagkakaisang Cavite, walang imposible.

« KONSILYON...

»MULA SA P1

papakumbaba na tinanggap niya ang pananagutan bilang isa sa mga director ng Four L.

Aniya, isang malaking karangalan at pananagutan ang maging director, at ipinangakong buong sikap na magsilbi nang may integridad, malasakit, at dedikasyon upang maisulong ang mga adbokasyang magpapalakas sa kababaihan ng Cavite.

"Muli, maraming salamat, at mabuhay ang Four-L Cavite Chapter!" sabi ni Maliksi

« SA AMADEO: ...

»MULA SA P1

Marlon Bawalan, Ryan Causaren, Michelle Ricalde, Reagan Borja, Jade Cortez, Charlie Garcia, at Jeric Bawar.

Kasama ang mga kapwa opisyal ng Barangay, pinasalamatan ni Kapitan Herman Bay sina Gov, Abeng at Kong. Ping na nagsumikap na maipatayo ang bagong Barangay Hall.

Sa pasinaya, binigyang halaha ni Mayor

Domingo ang malaking tulong sa lokalidad ang pagkatayo ng bagong Barangay Hall.

"Ito po ay hindi lang isang building. Kumakatawan ito sa nagkakaisang paninindigan at katuparan ng ating pangarap na kaunlaran at matibay na pagkakaisan ng mga opisyal at mamamayan ng Barangay Poblacion," sabi ni Mayor Domingo.

Sa kanyang panig, pinasalamatan Kapitan Bay ang pagsisikap nina Gov. Remulla at Congressman Remulla na mapatayuan sila ng bagong tahanan.

"Maraming salamat po sa inyo governor, sa inyo po congressman. Dahil po sa inyo, mayroon nang mga opisyong aming barangay na dito, magtutulong kami na magakawa ng

« SM FOUNDATION...

»FROM PAGE 1

b) Private school graduates who are DepEd voucher recipients.

c) ALS (Alternative Learning System) passers.

The Academic & Income Requirements are:

a) General Weighted Average (GWA): at least 92% in the first semester of Grade 12.

b) Total annual household income: not more than ₱250,000.

The Scholarship Benefits:

a) Full tuition coverage; Monthly stipend.

b) Part-time job opportunities during semestral and Christmas breaks.

c) Ex-Exclusive job offers with the SM Group after graduation.

The S M Foundation prioritizes fields aligned with SM Group industries, including:

a) Engineering (Electronics, ECE, etc.)

b) Information Technology.

c) Accounting / Business.

d) Education

(Biology, Chemistry, Physics, Math, English majors).

Documentary Requirements: Recent Grade 12 report card; Birth certificate; Parent/guardian income documents (ITR, payslip, or barangay certificate of indigency; School records and other digital documents for upload, and 2x2 ID photo.

Application Steps (2026 Process);

a) Prepare digital copies of all required documents.

b) Submit online application (Feb 1-28).

c) Follow the "7-Day Confirmation Rule" after submitting your form.

d) Take the online qualifying examination/.

e) Attend the interview and home visit.

The SM Foundation partners with universities across:

a) National Capital Region (Metro Manila).

b) Luzon (including Albay, Legazpi, and many others).

c) Visayas.

d) Mindanao.

« IN IMUS CITY...

»FROM PAGE 1

to ensure that they will abide by the DILG's directive.

The Anti-Epal law prohibits the display of the names and signages of politicians and government officials on publicly funded projects.

Advincula ordered the city officials to remove or replace existing signages on publicly-funded projects that display names of politicians and government officials.

"Bawal po ang epal sa Imus," the mayor said.

In the order, Advincula emphasized that no new projects, programs, or activities include any prohibited display.

The mayor added that the executive order aims to ensure the integrity of the city government's program and projects and to prevent these from being used for the personal interest of any official.

"Atin pong titiyakin, atin pong sisiguraduhin, bawat project, bawat programa ng ating pamahalaang lungsod ay makapagbibigay ng kabutihan at ginhawa sa mga mamamayan ng Imus," Advincula said. /DOMZ B. CAOILE

« SAAN KA PA: ...

MULA PHINA 1

Mobile

Clinic – na kabutihang loob ng Toyota Mobility Foundation, Toyota Motors Philippines Foundation, at University of the Philippines-Philippine General Hospital (UP-PGH) May world class na medical equipment ang klinikang ito, tulad ng X-Ray, ECG at iba pa,

Ang sasakyan ay isang Toyota Coaster na ipinagkaloob sa mamamayan ng Ternate at ormal nang tinanggap ng pamhalaang lokal.

Sa pagtanggap, malaking pasalamat ang inihatid ni Mayor Lamberto Bambao sa donasyong Mobile Clinic na tiyak na magbibigay ng agad na tulong at serbisyong medikal sa mga mamamayan ng Ternate.

/ Ternate One, JWBilbao

mga panukala at programa pasa sa kapakinabangan ng aming ka-barangay," sabi ni Kap. Bay.

Masayang tinanggap ng magkapatids na Remulla ang malaking pasasalamat nina Mayor Domingo at ni

Kap Bay sa magandang Barangay Hall na matibay na patotoo sa malasakit nila na makatulong sa amabilis na pag-unlad ng Barangay Poblacion 8, at sa buong pamahalaang lokal ng Amadeo./ DBC, RL

Kiko Barzaga's second 60-day suspension: A political punishment

We pose this question: Disiplina ba o parusang political ang muling pagpataw ng 60-araw na suspension sa kinatawan ng Dasmariñas Cavite Rep. Francisco 'Kiko' Barzaga?

It looks like a Punishment, not Discipline.

The Ethics Committee said that Kiko's conduct violated internal rules and merited sanction.

Yes, we agree, the House do have the authority to police their own ranks.

But the second 60-day suspension is excessive; sobra na ito, katatapos lamang ang unang 60-

araw na suspension, agad-agad, muling sinuspindi – kungdi ito pagbusal sa bibig, kungdi ito pag-siil sa kalayaan ni Kiko na magsalita, isatinig ang nais iparating ng kanyang kababayan – na kinatawan niya sa distrito ng lungsod, ano ito?

This is malicious, this is persecution: Barzaga's second suspension is excessive and malicious and a targeted response to his refusal to align with the majority.

Hindi pagdisiplina ang ginawa ng Komite; ito ay pagpapatahimik, pag-aalis ng karapatan ng taumbayan ng lungsod na magkaroon ng kinatawan sa Kongreso.

It's more like a warning shot, babala, panakot sa mga kumontra sa nais ng liderato ng Kamara, at pagpapatunay sa matagal nang nasa isip ng marami: Bawal sa Kongreso ang dissenters.

Bawal ang sumasalungat sa nais ng nakararami sa Kamara.

The second suspension is not correction – it is

exclusion.

Marami sa mga bumoto na isuspindi uli si Kiko ay mga "congractors" na pi-



naniniwalaang nagkamal ng bilyons pisong nakaw sa mga proyektong ghosts, substandard at totoong palpak.

Marami sa nagsuspindi kay Kiko ay may malalang 'conflict of interest,' at lantad na nagpaysaman at nagpapayaman kaysa sa totoongmagsilbi sa kanilang constituents.

They are not suspended, but tolerated: kinukunsinti ang kanilang pag-abuso



Rep. Barzaga

sa kapangyarihan.

Parusa, hindi disiplina ang ipinataw kay Kiko, ito ay paggantung politikal dahil sa matatalim, mahahayap na patutsada at kritisismo ng batambatang kongresista laban sa lantad na katiwalian at walang kahihiyang pandarambong sa kaban ng bayan ng mga "honorable congresspeople."

Accountability ang nais ni Barzaga; nais niya maituwid ang mga maling sistema sa Kongreso, at iyon dapat ay sinusuportahan ng magiging na kinatawan, pero

ano ang ginawa nila?

We are living in a very dangerous days, yes, when dissent is met with malicious intent and persecution, accountability becomes an illusion and the Ethics Committee becomes a tool of suppression and control.

Maaring may ibang paniniwala sa pagsuspindi uli kay Kiko, at sasabihing tama ito, makatwiran at kapangyarihan ng liderato ng Kamara na disiplinahan ang mga pasaway.

Pero mas hihigit pa bang pasaway sa mga

kongresistang iniuugnay sa pagdarambong sa kaban ng bayan?

Hindi si Barzaga lamang ang pinarusahan ng Kamara; ang binusalan ay ang supremong mamamayan ng Lungsod ng Dasmariñas.

Democracy is founded on the freedom to disagree.

The suspension of Kiko has a clear message.

In the House, democracy is suspended and probably dead.

Para sa inyong komento, mag-mensahe lamang sa taparaneliseo@gmail.

DOST advances peacebuilding Mindanao through Science And Technology

The Department of Science and Technology (DOST), headed by Secretary Renato U. Solidum Jr., in partnership with MP Basit "Jannati Mimbatas" Abbas, MILF Chairman of Camp Bushra and the Joint Task Forces on Camps Transformation, and Secretary Carlito G. Galvez Jr., of the Office of the Presidential Adviser on Peace, Reconciliation and Unity (OPAPRU), represented by Presidential Assistant David B. Diciano, formally reinforced its commitment to inclusive peacebuilding in Mindanao.

The ceremonial turnover of science and technology interventions and the signing of the Memorandum of Agreement (MOA) for the initiative Empowering the Six Previously Acknowledged MILF Camps in Mindanao through the Provision of Science and Technology Interventions was held at Camp Bushra in Brgy. Sandab Madaya, Butig, Lanao del Sur, and Camp Bilal in Brgy. Berwar, Tangal, Lanao del Norte.

The activity was also graced by DOST leaders including Undersecretary for Regional Operations Engr. Sancho A. Maborang, Undersecretary for Special Concerns Dr. Teodoro M. Gatchalian, and DOST SOCCSKSARGEN Regional Director and Project Leader Engr. Sammy P. Malawan. Their presence underscored the

Department's unwavering commitment to supporting communities transitioning from conflict, emphasizing that peace is nurtured not only through agreements but also through tangible programs that uplift livelihoods, education, health, and resilience.

The program covers six previously acknowledged MILF camps: Camp Bushra, Camp Bilal, Camp Badre, Camp Omar, Camp Abubakar, and Camp Rajahmuda.

Interventions were carefully designed in close coordination with local leaders and partners, taking into account cultural context, available resources, and community priorities.

By grounding science and technology in local realities, DOST ensures that solutions are practical, sustainable, and respectful of the communities' history and identity.

DOST installed six solar-powered Level II water systems, providing safe and reliable water access to more than 300 households.

SAFEWATRS water treatment technologies were deployed, alongside food safety training, Halal compliance orientation, and basic nutrition support activities to strengthen health outcomes and promote a culture of care.

Education and Digital Access expand opportunities for learning and growth.

Six STARBOOKS Learn-

ing Hubs were established together with six Starlink connectivity systems, enabling more than 600 learners and educators to access digital science and educational resources.

These initiatives support knowledge-sharing, skills development, and lifelong learning within the communities.

DOST deployed twelve major science-based livelihood technologies, including bakery and noodle processing systems, peanut butter and ube jam production, Halal pastil in a jar, production of native Maguindanao and Maranao delicacies, integrated fruit and vegetable processing, dressmaking, handloom weaving, abaca strip

ping, and Halal catfish by-products processing.

Additional support included Halal catfish production using the More Fish Than Water technology, ZamPen native chicken production, distribution of vegetable farming kits, and provision of abaca processing equipment.

These interventions have directly benefited more than 300 community members, contributing to improved income opportunities, skills development, and renewed confidence.

All technologies and facilities were designed with disaster risk reduction and climate resilience in mind.

SEE STORY PG. 5

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NEWS PUBLISHING SERVICES
YOUR COMMUNITY NEWSPAPER, KAKAMPANG BAYAN

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Your Community Newspaper, Kakampi ng Bayan!
Published Weekly by Bantay Balita News Publishing Services
Block 2, Lot 27, Camella Barcelona Phase 1,
Barangay Buhay na Tubig, Imus City, Cavite
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ISSN No. 2984-8563

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TMC LGU welcomes new LGOO officer

The City Government of Trece Martires formally welcomed the new Local Government Operations Officer (LGOO) assigned to the Department of the Interior

and Local Government (DILG) Trece Martires.

During the courtesy call of newly designated LGOO VI Rhyianne L. Mejico, the outgoing LGOOVI Leo C. Data

visited Mayor Gemma B. Lubigan to personally bid farewell as he enters retirement after 38 years of dedicated service to the government.

Mayor Lubigan ex-

pressed heartfelt appreciation to Data for his excellent service to the people of Trece Martires City.

Sir Marcial A. Juangco, OIC-Provincial Director of DILG Cavite witnessed the event, thanking Data for his valuable service and to welcome the new LGOO officer Mejico.

In welcoming Mejico, Mayor Lubigan emphasized the importance of strong coordination and collaboration between the local government and DILG, ensuring that programs and initiatives continue to uplift the lives of every Treceño and advance the city's development.



NGCP prepares for Tropical Storm #BasyangPH

Power system operator and transmission service provider NGCP has implemented the necessary preparations and precautions to minimize the impact of Tropical Storm Basyang on trans-

mission operations and facilities.

Preparations include ensuring the reliability of communications equipment, availability of hardware materials and supplies necessary

for the repair of damage to facilities, as well as the positioning of line crews in strategic areas to facilitate immediate restoration work.

NGCP's Integrated Disaster Action Plan

(IDAP) prescribes these and other procedures to ensure the readiness of all power transmission facilities expected to be affected by the passage of the weather disturbance.

Bailen MDRRMO receives recognition from OCD CALABARZON

The Municipal Disaster Risk Reduction and Management Office (MDRRMO) of Bailen has been honored by the Office of

Civil Defense (OCD) CALABARZON for its successful implementation of disaster preparedness programs and compliance with

national standards for risk reduction and management.

Under the leadership of Mr. Patrick Romero, the Bailen MDRRMO

has consistently demonstrated dedication to ensuring that the municipality remains ready to respond to emergencies and natu-



EXTRA JUDICIAL SETTLEMENT OF ESTATE WITH WAIVER OF RIGHTS OF THE LATE ROMEO CORONEL ABUYUAN

NOTICE IS HEREBY GIVEN THAT THE ESTATE OF THE LATE **ROMEO CORONEL ABUYUAN** WHO DIED ON JANUARY 26, 2025 AT JOSE R. REYES MEMORIAL MEDICAL CENTER, MANILA, LEFT A BANK ACCOUNT AT BPI SAVINGS ACCOUNT NUMBER DESCRIBED AS FOLLOWS:

BPI SAVINGS ACCOUNT NO.: 8103-1492-67

AMOUNTING TO ONE MILLION SIX HUNDRED TWENTY-ONE THOUSAND AND NINE HUNDRED NINETY-NINE PESOS AND SIXTEEN CENTAVOS (1,621,999.16)

EXTRA JUDICIALLY SETTLED AMONG LEGAL HEIRS, EXECUTED BEFORE NOTARY PUBLIC ATTY. ARCHIBALD A. VARGAS, UNDER DOC. NO. 456 PAGE NO. 92 BOOK NO. I, SERIES OF 2026

BANTAYBALITA News Publishing Services
January 19, 26 & February 2, 2026

EXTRA JUDICIAL SETTLEMENT OF ESTATE WITH SPECIAL POWER OF ATTORNEY

NOTICE IS HEREBY GIVEN THAT THE ESTATE OF THE LATE **LEONIDO Z. SAMSON AND CORAZON VILLALOBOS-SAMSON** WHO DIED ON JANUARY 12, 2008 AND DECEMBER 11, 2006, WITHOUT WILL AND TESTAMENT, LEFT A PARCEL OF LAND DESCRIBE AS FOLLOWS: 1.) TRANSFER CERTIFICATE OF TITLE NO. T-793005, SITUATED IN THE BARRIO OF BUENAVISTA, MUNICIPALITY OF GENERAL TRIAS, PROVINCE OF CAVITE, CONTAINING AN AREA OF ONE THOUSAND TWO HUNDRED TWELVE (1,212) SQUARE METERS, 2.) TRANSFER CERTIFICATE OF TITLE NO. 793002, SITUATED IN THE BARRIO OF BUENAVISTA, MUNICIPALITY OF GENERAL TRIAS, PROVINCE OF CAVITE, CONTAINING AN AREA OF ONE THOUSAND EIGHT HUNDRED SIXTY-ONE (1,861) SQUARE METERS, EXTRA JUDICIALLY SETTLED AMONG LEGAL HEIRS, EXECUTED BEFORE NOTARY PUBLIC ATTY. MARIA LUISA CECILIA E. GARCIA, UNDER DOC. NO. 215 PAGE NO. 43 BOOK NO. X, SERIES OF 2023, NOTARIZED DATE MARCH 9, 2023

BANTAYBALITA News Publishing Services
January 19, 26 & February 2, 2026

ral calamities.

Key Highlights of the Recognition:

- Compliance with OCD CALABARZON standards for disaster preparedness.

- Effective implementation of programs and protocols for community safety.

- Commitment to resilience and readiness in times of calamity.

Mayor Dennis Mojica Glean expressed his pride in the achievement, emphasizing that the award is not only a recognition of the MDRRMO's hard work but also a testament to

the unity and resilience of the people of Bailen.

"This recognition proves that Bailen is capable of rising to the challenge. Our people's safety is our priority, and we will continue to strengthen our disaster preparedness programs to protect every Baileño," Mayor Glean stated.

The Bailen MDRRMO and the local government thanked the OCD CALABARZON for the esteem recognition at reaffirm their dedication to building a safer, more resilient community.

« **DOST ADVANCES...**

FROM PAGE 3

Solar-powered systems, energy-efficient facilities, and climate-resilient production methods help communities respond to environmental challenges while sustaining livelihoods.

Overall, the initiative contributes to peacebuild-

ing by improving access to basic services, strengthening community-based livelihoods, enhancing resilience, and fostering dignity, trust, and self-reliance.

Science and technology are positioned not merely as tools for development,

but as meaningful enablers of lasting peace and shared progress.

This program is implemented in close coordination with OPA-PRU, the Government of the Philippines Peace Implementing Panel, the Joint Task Force for Camps Transformation, local government units, and community leaders.

DOST extends its appreciation to OPAPRU,

led by Secretary Carlito G. Galvez Jr., and to all partners and community members whose collaboration continues to transform lives and communities.

Through continued partnership and sustained support, DOST remains dedicated to building stronger, more resilient communities and a more peaceful Mindanao for present and future generations../PAPI

EXTRA JUDICIAL SETTLEMENT WITH WAIVER OF RIGHTS

NOTICE IS HEREBY GIVEN THAT THE ESTATE OF THE LATE **CORNELIO C. TORRES** WHO DIED ON OCTOBER 6, 2024 AT MV SANTIAGO, TRECE MARTIRES CITY, CAVITE, LEFT A BANK ACCOUNT DESCRIBED BELOW:

ACCOUNT DEPOSIT AT LANDBANK, CAVITE CITY BRANCH
 ACCOUNT NO. 0316-0768-40
 WITH AN OUTSTANDING BALANCE OF PHP 171, 301.97

THAT SAID ACCOUNT BE WITHDRAWN BY LORENZA B. TORRES, EXTRA JUDICIALLY SETTLED AMONG LEGAL HEIRS, EXECUTED BEFORE NOTARY PUBLIC ATTY. GLEN ARCHIBALD A. VARGAS, UNDER DOC. NO. 205 PAGE NO. 41 BOOK NO. 9, SERIES OF 2026,

BANTAYBALITA News Publishing Services
 January 19, 26 & February 2, 2026

EXTRA JUDICIAL SETTLEMENT OF ESTATE WITH WAIVER OF RIGHTS OF THE LATE ROBERTO JR. TEÑEDO MENDOZA

NOTICE IS HEREBY GIVEN THAT THE ESTATE OF THE LATE **ROBERTO JR. TEÑEDO MENDOZA** WHO DIED ON MAY 2, 2024 AT TRECE MARTIRES CITY, CAVITE, LEFT A PARCEL OF LAND, SITUATED IN THE BRGY. OF INOCENCIO, CITY OF TRECE MARTIRES, CAVITE, COVERED BY TRANSFER CERTIFICATE OF TITLE NO. T-61817, EXTRA JUDICIALLY SETTLED AMONG LEGAL HEIRS, EXECUTED BEFORE NOTARY PUBLIC ATTY. GLEN ARCHIBALD A. VARGAS, UNDER DOC. NO. 190 PAGE NO. 38 BOOK NO. 1, SERIES OF 2026, NOTARIZED DATE JANUARY 19, 2026

BANTAYBALITA News Publishing Services
 January 19, 26 & February 2, 2026

EXTRA JUDICIAL SETTLEMENT OF ESTATE WITH DEED OF ABSOLUTE SALE OF THE LATE JULIANA M. BATUHAN

NOTICE IS HEREBY GIVEN THAT THE ESTATE OF THE LATE **JULIANA M. BATUHAN** WHO DIED ON NOVEMBER 2, 2020 AT 273 J. GOZO, PINAGTIPUNAN, GENERAL TRIAS, CAVITE, LEFT A PARCEL OF LAND, SITUATED IN BARRIO SAN AGUSTIN, CITY OF TRECE MARTIRES, CAVITE, COVERED BY TRANSFER CERTIFICATE OF TITLE NO. T-84511, CONTAINING AN AREA OF ONE THOUSAND (1,000) SQUARE METERS, EXTRA JUDICIALLY SETTLED AMONG LEGAL HEIRS, EXECUTED BEFORE NOTARY PUBLIC ATTY. CHERELIE D. BUGARIN, UNDER DOC. NO. 164 PAGE NO. 34 BOOK NO. IV, SERIES OF 2026, NOTARIZED DATE JANUARY 15, 2026

BANTAYBALITA News Publishing Services
 January 19, 26 & February 2, 2026

AFFIDAVIT OF SELF ADJUDICATION

NOTICE IS HEREBY GIVEN THAT THE ESTATE OF THE LATE **LYDIA BICOY RELACION** WHO DIED ON NOVEMBER 9, 2024 AT THE TIME OF DEATH, THE DECEASED LEFT A BANK ACCOUNT WITH METROPOLITAN BANK & TRUST COMPANY (METROBANK), ACCOUNT NO. 479-3-47917628-1 ACCOUNT BALANCE ₱395, 218.32 (PESOS), THREE HUNDRED NINETY FIVE THOUSAND TWO HUNDRED EIGHTEEN PESOS AND THIRTY CENTAVOS, EXTRA JUDICIALLY SETTLED AMONG LEGAL HEIRS, EXECUTED BEFORE NOTARY PUBLIC ATTY. CHERELIE D. BUGARIN, UNDER DOC. NO. 420 PAGE NO. 96 BOOK NO. III, SERIES OF 2026

BANTAYBALITA News Publishing Services
 FEBRUARY 2, 9 & 16, 2026

EXTRA JUDICIAL SETTLEMENT OF ESTATE OF CARLITO GOBRES WITH DEED OF ABSOLUTE SALE

NOTICE IS HEREBY GIVEN THAT THE ESTATE OF THE LATE **CARLITO GOBRES** WHO DIED ON SEPTEMBER 27, 2012 AT THE CITY OF MANILA, LEFT A PARCEL OF LAND, SITUATED IN THE BARRIO OF SAN GABRIEL, MUNICIPALITY OF CARMONA, PROVINCE OF CAVITE, COVERED BY TRANSFER CERTIFICATE OF TITLE NO. T-1299759, CONTAINING AN AREA OF ONE HUNDRED FORTY-FOUR (144) SQUARE METERS, EXTRA JUDICIALLY SETTLED AMONG LEGAL HEIRS, EXECUTED BEFORE NOTARY PUBLIC ATTY. FE B. AÑONUEVO, UNDER DOC. NO. 380 PAGE NO. 76 BOOK NO. 187, SERIES OF 2026, NOTARIZED DATE JANUARY 19, 2026

BANTAYBALITA News Publishing Services
 January 19, 26 & February 2, 2026

EXTRAJUDICIAL SETTLEMENT OF ESTATE OF THE LATE MARCIANO ALMENDREZ AQUINO WITH DEED OF ABSOLUTE SALE (PORTION ONLY)

NOTICE IS HEREBY GIVEN THAT THE ESTATE OF THE LATE **MARCIANO ALMENDREZ AQUINO** WHO DIED ON NOVEMBER 25, 2009 AT SILANG, CAVITE, LEFT A PARCEL OF LAND, SITUATED IN BRGY. SABUTAN, SILANG, CAVITE, COVERED BY TAX DECLARATION NO. AA-18-0051-00010, CONTAINING AN AREA OF THREE THOUSAND SEVEN HUNDRED FOURTEEN (3,714) SQUARE METERS, EXTRA JUDICIALLY SETTLED AMONG LEGAL HEIRS, EXECUTED BEFORE NOTARY PUBLIC ATTY. FE B. AÑONUEVO, UNDER DOC. NO. 182 PAGE NO. 37 BOOK NO. 187, SERIES OF 2026, NOTARIZED DATE JANUARY 5, 2026

BANTAYBALITA News Publishing Services
 January 19, 26 & February 2, 2026

EXTRA JUDICIAL SETTLEMENT OF ESTATE WITH DEED OF ABSOLUTE SALE (PORTION ONLY) OF THE LATE ELPIDIO R. BELLO

NOTICE IS HEREBY GIVEN THAT THE ESTATE OF THE LATE **ELPIDIO R. BELLO** WHO DIED ON MAY 7, 1995 AT BRGY. SAN AGUSTIN, MAGALLANES, CAVITE, LEFT A PARCEL OF LAND LOCATED AT BRGY. BAGONG POOK, MAGALLANES, CAVITE, COVERED BY TRANSFER CERTIFICATE OF TITLE NO. F-534, CONTAINING AN AREA OF SIX THOUSAND ONE HUNDRED FORTY-NINE (6,149) SQUARE METERS, EXTRA JUDICIALLY SETTLED AMONG LEGAL HEIRS, EXECUTED BEFORE NOTARY PUBLIC ATTY. GLEN ARCHIBALD A. VARGAS, UNDER DOC. NO. III PAGE NO. 23 BOOK NO. I, SERIES OF 2026, NOTARIZED DATE JANUARY 13, 2026

BANTAYBALITA News Publishing Services
 January 26, February 2 & 9, 2026

SELF-ADJUDICATION WITH DEED OF ABSOLUTE SALE (MOTOR VEHICLE)

NOTICE IS HEREBY GIVEN THAT THE ESTATE OF THE LATE **MELANIE DUQUIATAN TATING** WHO DIED ON SEPTEMBER 24, 2021 AT GEAMH GENERAL EMILIO AGUINALDO MEDICAL HOSPITAL, LEFT A MOTOR VEHICLE DESCRIBED AS FOLLOWS:

MAKE : TOYOTA ENGINE NO.: 2NRF555255
 TYPE OF BODY : WAGON CHASSIS NO.: MHKM5FF3FGK001507
 YEAR MODEL : 2016 PLATE NO.: ADL 7645
 CR NO. : 255099574 MV FILE NO.: 0401-00000230771

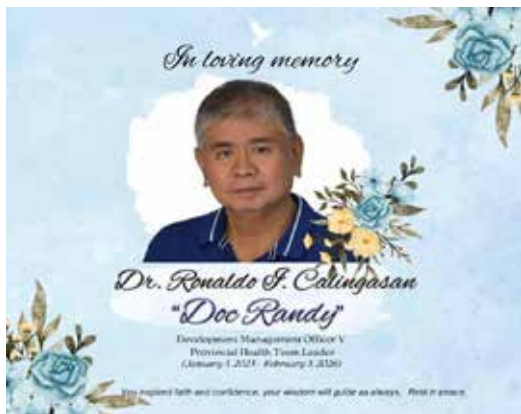
EXTRA JUDICIALLY SETTLED AMONG LEGAL HEIRS, EXECUTED BEFORE NOTARY PUBLIC ATTY. CHERELIE D. BUGARIN, UNDER DOC. NO. 363 PAGE NO. 74 BOOK NO. IV, SERIES OF 2026

BANTAYBALITA News Publishing Services
 January 26, February 2 & 9, 2026

EXTRA JUDICIAL SETTLEMENT OF REAL ESTATE OF THE LATE ESTELITA BAURILE BAYBAY WITH DEED OF ABSOLUTE SALE

NOTICE IS HEREBY GIVEN THAT THE ESTATE OF THE LATE **ESTELITA BAURILE BAYBAY** WHO DIED ON JANUARY 14, 2019 AT SILANG, CAVITE, LEFT A PARCEL OF LAND DESCRIBED AS FOLLOWS: A.) TAX DECLARATION NO. AA-02-0019-00977, LOCATED AT MAITIM 2ND AMADEO, CAVITE, CONTAINING AN AREA OF ONE THOUSAND EIGHT HUNDRED FIFTY-THREE (1,853) SQUARE METERS, B.) TAX DECLARATION NO. AA-02-0015-00450, LOCATED AT BUHO, AMADEO, CAVITE. CONTAINING AN AREA OF SEVEN HUNDRED FIFTEEN (715) SQUARE METERS, C.) TAX DECLARATION NO. AA-02-0015-00741 PORTION OF THE DESCRIBED PARCEL OF LAND CONTAINING AN AREA NINETY-TWO (92) SQUARE METERS (RESIDENTIAL BUILDING), EXTRA JUDICIALLY SETTLED AMONG LEGAL HEIRS, EXECUTED BEFORE NOTARY PUBLIC ATTY. CHERELIE D. BUGARIN, UNDER DOC. NO. 438 PAGE NO. 89 BOOK NO. IV, SERIES OF 2026, NOTARIZED DATE JANUARY 30, 2026

BANTAYBALITA News Publishing Services
 February 2, 9 & 16, 2026



ishes faith & confidence among PDOHO - Cavite personnel, and for the many lives he touched. His dedication to public service and unwavering commitment to the mission of the Department of Health have left a lasting impact on the institution and the people he served.

In this time of sorrow & loss, we join his family in mourning and offer our prayers. May we be granted with peace that surpasses all understanding and solace in the memories left, and guidance through this difficult journey of grief.

Rest in power, Doc Randy, Maraming salamat.

The Provincial Health Team Leader (PDOHO) - Cavite mourns the passing of our team lead/ head of office, Dr. Ronaldo "Doc Randy" I. Calingasan. Development Officer

V/ Provincial Health Team Leader of PDOHO Cavite from January 3, 2023 to February 3, 2026

Doc Randy will be remembered for his leadership that nour-

PhilHealth : 21 Essential Medicines Under YAKAP Remain Available

The Philippine Health Insurance Corporation (PhilHealth) assures the public that the 21 essential medicines under the Yaman ng Kalusugan Program (YAKAP) continues to be available this year in YAKAP-accredited primary care facilities nationwide.

"Makakaasa po ang lahat ng Pilipino na patuloy silang makakakuha nitong 21 na mga gamot sa kanilang napiling YAKAP Clinic, habang mas lalo naming pinagbuti ang mga benepisyo ng PhilHealth YAKAP at GAMOT," stated Dr. Edwin M. Mercado, PhilHealth President and CEO.

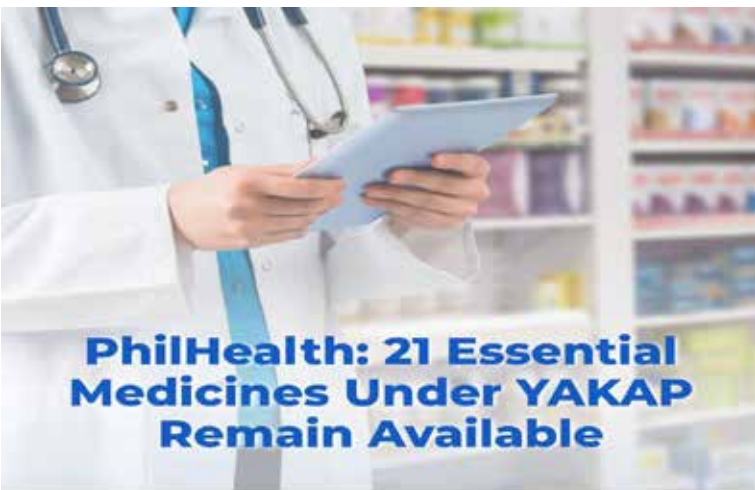
The list includes Amoxicillin, Co-amoxiclav, Cotrimoxazole, Nitrofurantoin, Ciprofloxacin, Clarithromycin, Oral Rehydration Salts (ORS), Prednisone, Salbutamol, Fluticasone + Salmeterol, Paracetamol, Gliclazide, Metformin, Simvastatin, Enalapril, Metoprolol, Amlodipine, Hydrochlorothiazide, Losartan, Aspirin, and Chlorphenamine.

Members can continue to access these medicines through the YAKAP-accredited clinics they are empaneled to, ensuring timely treatment and continuity of care.

PhilHealth also reminds partner YAKAP providers to keep sufficient stocks of the covered medicines and maintain service standards under the program.

"Patuloy po ang aming pagsisikap na pagbutihin pa ang paghahatid ng aming serbisyo sa pamamagitan ng patuloy na pakikipag-ugnayan sa mga YAKAP providers upang patuloy pang magkaroon ng kap-anagatagan ang lahat ng Pilipinong umaasa sa PhilHealth," Dr. Mercado added.

For further inquiries, members may contact their nearest PhilHealth Regional Office or call the Corporate Action Center at (02) 866-225-88. Mobile hotlines are also available: 0998-857-2957 / 0968-865-4670 (Smart) and 0917-127-5987 / 0917-110-9812 (Globe).



PhilHealth YAKAP PARA MALAY SA SAKIT



EXTRA JUDICIAL SETTLEMENT OF ESTATE OF THE DECEASED PERSON SPOUSES ROMUALDO BONO MONTENEGRO AND FELINA LIGSA WITH DEED OF ABSOLUTE SALE (UNILATERAL)

NOTICE IS HEREBY GIVEN THAT THE ESTATE OF THE LATE SPOUSES ROMUALDO BONO MONTENEGRO WHO DIED ON AUGUST 9, 2017 IN TAGAYTAY CITY AND FELINA LIGSA MONTENEGRO WHO DIED ON JANUARY 21, 2010 AT ALFONSO, CAVITE, LEFT A PARCEL OF LAND SITUATED AT LUKSUHIN IBABA, ALFONSO, CAVITE, COVERED BY TAX DECLARATION NO. AA-01 001500314, CONTAINING AN AREA OF TWO THOUSAND THIRTEEN HUNDRED NINETY-EIGHT (2,398) SQUARE METERS, TRANSFER CERTIFICATE OF TITLE NO. 076-2021001901, SITUATED AT BARRIO LUKSUHIN, MUNICIPALITY OF ALFONSO, PROVINCE OF CAVITE, CONTAINING AN AREA OF TWO THOUSAND SEVEN HUNDRED FORTY-SIX (2,746) SQUARE METERS, EXTRA JUDICIALLY SETTLED AMONG LEGAL HEIRS, EXECUTED BEFORE NOTARY PUBLIC ATTY. FE B. AÑONUEVO, UNDER DOC. NO. 492 PAGE NO. 99 BOOK NO. 173, SERIES OF 2024, NOTARIZED DATE NOVEMBER 18, 2024

BANTAYBALITA News Publishing Services January 26, February 2 & 9, 2026

EXTRA JUDICIAL SETTLEMENT OF ESTATE OF THE DECEASED PERSON EDGARDO CLEMEN SAJONIA SR. WITH RENUNCIATION OF RIGHTS

NOTICE IS HEREBY GIVEN THAT THE ESTATE OF THE LATE EDGARDO CLEMEN SAJONIA SR. WHO DIED ON MAY 27, 2023 AT LAS PIÑAS GENERAL HOSPITAL & SATELLITE TRAUMA CENTER, LEFT A PARCEL OF LAND SITUATED IN THE BARRIO OF CALSADANG BAGO, MUNICIPALITY OF IMUS, PROVINCE OF CAVITE, COVERED BY TRANSFER CERTIFICATE OF TITLE NO. 057-20130274020, CONTAINING AN AREA OF THIRTY-SIX (36) SQUARE METERS, EXTRA JUDICIALLY SETTLED AMONG LEGAL HEIRS, EXECUTED BEFORE NOTARY PUBLIC ATTY. FE B. AÑONUEVO, UNDER DOC. NO. 388 PAGE NO. 78 BOOK NO. 187, SERIES OF 2026, NOTARIZED DATE JANUARY 20, 2026

BANTAYBALITA News Publishing Services January 26, February 2 & 9, 2026

EXTRA JUDICIAL SETTLEMENT OF ESTATE AMONG HEIRS OF THE LATE FERNANDO PARAS LUCIANO

NOTICE IS HEREBY GIVEN THAT THE ESTATE OF THE LATE FERNANDO PARAS LUCIANO WHO DIED ON JULY 29, 2012 AT BLK. 21 LOT 8 PRIMAVERA ST. GTAND PARK PLACE VILLAGE WEST, BRGY. ANABU 1-B, IMUS CITY, CAVITE, LEFT A PARCEL OF LAND LOCATED AT BLK.5 LOT 19 MOLAVE ST. CAMELLA SEVILLE SUBDIVISION BRGY. HABAY, BACOR CITY, CAVITE, COVERED BY TRANSFER CERTIFICATE OF TITLE NO. T-394961, CONTAINING AN AREA OF FORTY-TWO (42) SQUARE METERS, EXTRA JUDICIALLY SETTLED AMONG LEGAL HEIRS, EXECUTED BEFORE NOTARY PUBLIC ATTY. CRISANTO U. PASCUAL JR., UNDER DOC. NO. 450 PAGE NO. 90 BOOK NO. II, SERIES OF 2022, NOTARIZED DATE NOVEMBER 29, 2022

BANTAYBALITA News Publishing Services January 19, 26 & February 2, 2026

Affidavit of Corrections with Amendments. Includes sections for AMENDMENT (1), AMENDMENT (2), AMENDMENT (3), AMENDMENT (4), AMENDMENT (5), and ACKNOWLEDGMENT. Contains numerous signatures and stamps.

Philippine Arena serves as venue of Bar passers' oath taking and roll signing ceremonies

By Antonio G. Papa, Ph.D.



The Philippine Arena – the world's biggest indoor arena, served as the venue for the oath taking and roll signing ceremonies of the 5,594 2025 Bar Examination passers on February 6, 2026.

New Era University President and NEU BOT Chairperson Dr. Alberto R. Domingo, Jr. announced the hosting of the event during the meeting of the NEU Board of Trustees (BOT) meeting held at the conference Room of the University Library

on January 30, 2026. The author is one of the five NEU BOT members.

NEU BOT MEMBERS (left-right) – Atty. Glicerio P. Santos IV, represented by Atty. Glesy E. Dizon; Dr. Antonio G. Papa; Dr. Alberto R. Domingo, Jr., NEU BOT Chairperson; Dr. Ricardo V. Carpio, Jr.; and Edmario M. Reyes. Atty. Ida Marie V. Escolano-Canton, NEU Corporate Secretary serves as BOD Secretary (rightmost)



Accordingly, the Supreme Court of the Philippines decided to hold the affair at the Philippine Arena since the venue can allow a large number of audience of 55,000 live participants. It could allow both parents and one other guest per passer to witness the ceremonies with ease and convenience, compared

to the other venues where only one of the parents could accompany with the bar passers due to limited space.

The above is in accordance with the Office of the BAR Confidant's issuance of a notice to the successful Bar examinees and their guests regarding the Oath Taking and Roll

Signing Ceremonies. Philippine Arena (top), Philippine Sports Auditorium (center), and INC Chapel (below)

By the way, the Philippine Arena is one of the mammoth edifices owned by the Iglesia Ni Cristo or Church Of Christ built within the 70-hectare area at Ciudad de Victoria in Bocaue, Bulacan.

Mayor's Permit, libre na, walang bayad

Magandang balita ito sa maliliit na negostante sa Indang!

Alinsunod sa Municipal Ordinance No. 360 s. 2025 ng

pamahalaang lokal ng Indang, ang mga sar-sari store na may puhunan na P50,000 pababa ay wala nang babayaran sa pag-

kuha ng Mayor's Permit.

Batay sa pinagtibay na pasiyang bayan ng Indang – na sinang-ayunan ni

Mayor Vergel Fidel --, hindi na ipatutupad ang kautusan na buwisan ang maliliit na negosyo, ito ay sa layuning mas matulungan at mapalago ang kanilang munting kabuhayan.

Sa isang unsiyo sa Facebook, si nabi na "Waived na ang Mayor's Permit at inaanyayahan ang lahat ng kwalipikadong negosyante na magtungo sa Business One Stop Shop (BOSS) sa Multi-Purpose Hall, Municipal Hall Compound hanggang Enero 31.

Ang pagbawi sa kautusang magbayad ng Mayor's Permit ay patotoo na kinakalinga ng pamahalaang lokal ang maliliit na negosyante.



Pondo sa pagpapaganda ng relokasyon sa Brgy, Santiago, tinanggap na

Formal nang tinanggap ng pamahalaang lungsod ng Gen. Trias ang unang bahagi ng kabuuang P75-milyon mula sa Department of Transportation (DOTr) – na gagamitin upang mapaganda ang relokasyon sa Barangay Santiago,

Ilalalan ang halaga sa pagtatayo ng covered court, parke, palaruan at mga pasilidad ng Kalinga Elementary School, kasama ang pag-aayos ng suplay ng koryente at tubig para sa mga pamilyang inilikas sa Barangay bunga ng kontruksiyon ng LRT-1 Cavite Extension Project.

Kasama ni Mayor Jon-Jon Ferrer ang mga opisyal ng DoTr at iba pang opisyal ng pamahalaang lungsod sa pormal na pagtanggap ng tseke na kumakatawan sa nabanggit na halaga. /Domz B. Caoile



Effective communication vital to success

Communication is a very important aspect of man's life. Through communication, messages are transmitted by the sender thereby answers will be sent back by the receiver. Consequently, there will be understanding between sender and receiver.

The case below will show the significance of communication since a mere lack or a total absence of such will be disastrous to a group or an organization.

It is a hypothetical story of an unknown author about four people named Everybody, Somebody, Anybody and Nobody. Because of the miscommunication and lack of coordination, the expected output of their job was shuttered to nothing.

"There was an important job to be done and Everybody was sure that Somebody would do it. Anybody could have done it but Nobody did it. Somebody got angry with that because it was Everybody's job. Everybody thought Anybody could do it, but Nobody realized that Everybody wouldn't do it. It ended up that Everybody blamed Somebody when Nobody did what Anybody could have done."

It is a little bit silly, yes, but if communication is ignored, this may also happen in an organization.

So, what is this concept called communication? What are its elements? What is effective communication?

Communication explained

Communication is one of the continuous functions of management, which is vital to the success of an organization.

It is the process by which information is exchanged. Communication is an important tool which leaders of different organizations should primarily consider maintaining links within and outside the organization.

Communication comes from the Latin word "communis" meaning to make common or to establish

commonness between two or more people. When we enter into a communication situation, we assume that we have something in common with the other person to begin with, such as a common language or common symbols whose meaning we share.

Elements of communication

Berlo's Process of Communication (1961) identified the various elements of a linear communication, namely, the source, message, channel, receiver, effect and feedback.

Communication is a process by which a source sends a message to a receiver by means of some channels in order to produce a response from the receiver, in accordance with the intention of the source.

The described communication process has all the elements of communication: source, message, channel, receiver, effect and feedback.

When communication is viewed as a process, all the elements are considered as in-

message, the channels used and the effect they



elicit from each other, thereby, producing feedback.

Effective communication

Communication can take place between people only to the extent that they share similar experiences. The wider the common field of experience between two people, or the more similar the experiences they share, the greater is the likelihood that they can communicate effectively.

If the communication field of experiences is narrow, the communication can be limited and is likely to be ineffective.

ffective communicator is someone who gets the effects he wants from the receivers after communicating with them.

Therefore, communication is effective to the extent that the receiver's response matches with the intention of the source.

To communicate effectively, one must be equipped with tools that would enhance the communication process, and two of these tools are the Johari Window and congruence.

Johari Window

The Johari window is a technique designed to help people better understand their relationship with themselves and others. It was created by psychologists Joseph Luft (1916-2014) and Harrington Ingham (1916-1995) in 1955, and is used primarily in self-help groups and corporate settings as a heuristic exercise. Luft and Ingham named their model "Johari" using a combination of their first names (Wikipedia).

Interaction and com-

BANTAY BALITA

NEWS PUBLISHING SERVICES

YOUR COMMUNITY NEWSPAPER, KAKAMPI NG BAYAN

VOL. 4 NO. 19
FEBRUARY 2-8, 2026
P15.00

four quadrants representing the whole person in relation to others (Fraser and Neville, 1996).

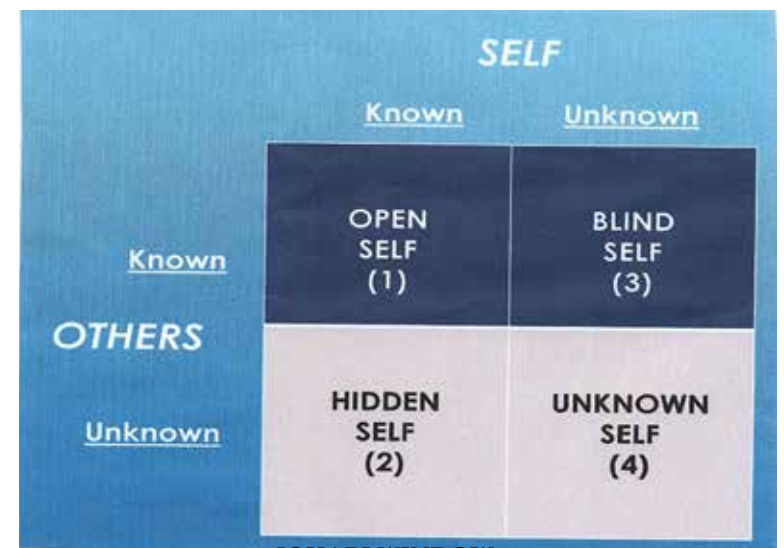
Each quadrant is an area that represents behavior or motivation of an individual person and may be known

because members do not know much about each other. Another illustration is the person knows well that he resents a particular remark but he keeps into himself. This is also the area of hidden agenda.

Area 3 is the blind

enlarging the three other areas, thereby arriving at effective communication.

In addition, the concept of congruence corroborates with the Johari Window in achieving effective communication.



JOHARI WINDOW

to self and to others, or known to self but unknown to others, or known to others but unknown to self, or unknown to both self and others.

These are represented by Areas 1 to 4 as follows:

Area 1 is called an area of free activity or open self. Here, the behavior known to self and known to others. It shows the extent to which two or more persons can give and take, work together and enjoy experiences together. The larger this area, the greater is the individual's contact with the real world and the more available are his abilities and needs to self and others.

Area 2 is the hidden self or avoided area. It is behavior and motivation open to self but kept away from others. In a new group, this is the large quadrant

area or blind self or unknown self. It represents behavior or motivation not known to self but apparent to others. The simplest illustration is a mannerism in speech or gesture of which the person is unaware, but it is quite obvious to all others.

Area 4 is the area of unknown activity where behavior and motivation are known neither to the person himself nor to others. Both the individual and the persons with whom he is associated discover from time to time new behavior or new motives which have been there for so long.

People have undiscovered talents and potentials that need to be given proper chances for their utilization. Through proper communication, Area 4 could be lessened that would contribute to

Congruence
Congruence is a notion developed by Carl Rogers. It is essential before meaningful communication between two or more people is possible. Thus, the first quadrant in the Johari Window will be enlarged. Congruence implies that both parties in the communication process permit themselves to become aware of what they experience and truly feel; and share their awareness in a free and non-defensive manner.

Individuals A and B are willing to share their experiences to each other and their awareness will lead to a shared communication that leads to congruence.

Hence, the Johari Window and congruence are two important tools to utilize leading to communication effectiveness.



teracting. The source influences and is influenced by the receiver. The same way that both the source and receiver influence and are influenced by the

Communication has an effect if there is change in knowledge, attitude, opinion, behavior, skills, aspiration and practice of individuals. So, an ef-

communication in a group, as well as in other group situations, can be described in terms of a single individual and his relation to others. The window has